REQUEST FOR PROPOSALS

YOU ARE HEREBY INVITED TO SUBMIT A BID TO MEET THE REQUIREMENTS OF THE DEVELOPMENT BANK OF SOUTHERN AFRICA

<table>
<thead>
<tr>
<th>BID NUMBER:</th>
<th>RFP 233/2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>COMPULSORY BRIEFING DATE</td>
<td>NO BRIEFING</td>
</tr>
<tr>
<td>CLOSING DATE:</td>
<td>25 NOVEMBER 2020</td>
</tr>
<tr>
<td>CLOSING TIME:</td>
<td>23h55</td>
</tr>
<tr>
<td>PERIOD FOR WHICH BIDS ARE REQUIRED TO REMAIN OPEN FOR ACCEPTANCE:</td>
<td>90 days</td>
</tr>
<tr>
<td>DESCRIPTION OF BID:</td>
<td>APPOINTMENT OF A PROFESSIONAL SERVICE PROVIDER TO DEVELOP LONG TERM FINANCIAL MODELS AND STRATEGIES THAT CAN SUPPORT LARGE-SCALE, TRANSFORMATIVE INFRASTRUCTURE INVESTMENTS UNDER NATIONAL TREASURY – CITIES SUPPORT PROGRAMME</td>
</tr>
</tbody>
</table>
| RESPONSES TO THIS RFP SHOULD BE SUBMITTED ELECTRONICALLY | a) Bidders that wish to submit a tender response must send an email to nomascm@dbsa.org copying nomar@dbsa.org indicating their participation;  
b) This must be done three (3) working days before submission day;  
c) Bidders will thereafter receive a OneDrive Link to submit tender documents electronically.  
d) Closing time for the OneDrive Link submissions - 23h55 (Telkom Time) on the day of the stipulated dates shown above. |
| NAME OF BIDDER:     |                      |
| CONTACT PERSON:     |                      |
| EMAIL ADDRESS:      |                      |
| TELEPHONE NUMBER:   |                      |
| FAX NUMBER:         |                      |
| BIDDER’S STAMP OR SIGNATURE |                |
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PART A: INVITATION TO BID

YOU ARE HEREBY INVITED TO BID FOR REQUIREMENTS OF DEVELOPMENT BANK OF SOUTHERN AFRICA (“DBSA”)

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DESCRIPTION: APPOINTMENT OF A PROFESSIONAL SERVICE PROVIDER TO DEVELOP LONG TERM FINANCIAL MODELS AND STRATEGIES THAT CAN SUPPORT LARGE-SCALE, TRANSFORMATIVE INFRASTRUCTURE INVESTMENTS UNDER NATIONAL TREASURY – CITIES SUPPORT PROGRAMME

The successful Bidder will be required to conclude a service level agreement with the DBSA

Bidders should ensure that Bids are loaded on the one drive timeously as reflected on the cover page of this document. If the one-drive link is requested after the 20 November 2020, you will not be considered.

ALL BIDS MUST BE SUBMITTED ON THE OFFICIAL FORMS – (NOT TO BE RE-TYPED)

THIS BID IS SUBJECT TO THE GENERAL CONDITIONS OF CONTRACT (GCC) AND, IF APPLICABLE, ANY OTHER SPECIAL CONDITIONS OF CONTRACT, WHICH ARE SET OUT IN PART C OF THIS DOCUMENT.

THE FOLLOWING PARTICULARS MUST BE FURNISHED (FAILURE TO DO SO MAY RESULT IN YOUR BID BEING DISQUALIFIED).

BIDDERS THAT ARE UNINCORPORATED CONSORTIA CONSISTING OF MORE THAN ONE LEGAL ENTITY MUST SELECT A LEAD ENTITY AND FURNISH THE DETAILS OF THE LEAD ENTITY, UNLESS OTHERWISE SPECIFIED.

| NAME OF BIDDER AND EACH ENTITY IN CONSORTIUM: |
| POSTAL ADDRESS: |
| STREET ADDRESS: |
| CONTACT PERSON (FULL NAME): |
| EMAIL ADDRESS: |
| TELEPHONE NUMBER: |
| FAX NUMBER: |
| BIDDER REGISTRATION NUMBER OR REGISTRATION NUMBER OF EACH ENTITY IN CONSORTIUM |   |
| BIDDER VAT REGISTRATION NUMBER OR VAT REGISTRATION NUMBER OF EACH ENTITY IN CONSORTIUM |   |
| TAX CLEARANCE CERTIFICATE SUBMITTED? | YES | NO |
| BBBEE CERTIFICATE SUBMITTED? | YES | NO |
| REGISTERED WITH THE NATIONAL TREASURY CENTRAL SUPPLIER DATABASE (CSD) | YES | NO |
| FULL NAME OF AUTHORISED REPRESENTATIVE: |   |
| CAPACITY IN WHICH AUTHORISED REPRESENTATIVE SIGNS: |   |
| SIGNATURE OF AUTHORISED REPRESENTATIVE: |   |
| DATE OF SIGNATURE |   |
PART B: CHECKLIST OF COMPULSORY RETURNABLE SCHEDULES AND DOCUMENTS

Please adhere to the following instructions

- Tick in the relevant block below
- Ensure that the following documents are completed and signed where applicable:
- Use the prescribed sequence in attaching the annexes that complete the Bid Document

NB: Should all of these documents not be included, the Bidder may be disqualified on the basis of non-compliance

YES NO

One (1) original Bid document and Envelope 2 plus one (1) copy (clearly marked as original and copy) separated into separate envelopes for Qualifying Criteria and Functional Evaluation on the one hand, and Price and Preferential Points, on the other hand.

- Part A: Invitation to Bid
- Part C: Specifications, Conditions of tender and Undertakings by Bidder
- Annexure A/J: Price Proposal
- Annexure B: Technical Proposal
- Annexure C: SBD2 - Tax Clearance Certificate Requirement
- Annexure D: Declaration of Interest
- Annexure E: SBD6.1 and B-BBEE status level certificate
- Annexure F: SBD8: Declaration of Bidder’s Past Supply Chain Practices
- Annexure G: SBD9: Certificate of Independent Bid Determination
- Annexure H: Certified copies of your CIPC company registration documents listing all members with percentages, in case of a lose corporation
- Annexure I: Certified copies of latest share certificates, in case of a company.
- Annexure J (if applicable): A breakdown of how fees and work will be spread between members of the bidding consortium.
- Annexure L: General Condition of Contract
- Annexure M: Supporting documents - CSD Registration Summary Report
PART C: SPECIFICATIONS, CONDITIONS OF TENDER AND UNDERTAKINGS BY BIDDER

1. DEFINITIONS

In this Request for Proposals, unless a contrary intention is apparent:

1.1 B-BBEE means broad-based black economic empowerment as defined in section 1 of the Broad-Based Black Economic Empowerment Act, 2003;

1.2 B-BBEE Act means the Broad-Based Black Economic Empowerment Act, 2003;

1.3 B-BBEE status level means the B-BBEE status received by a measured entity based on its overall performance used to claim points in terms of regulation 5 and 6 of the Preferential Procurement Regulations, 2011.

1.4 Business Day means a day which is not a Saturday, Sunday or public holiday.

1.5 Bid means a written offer in the prescribed or stipulated form lodged by a Bidder in response to an invitation in this Request for Proposal, containing an offer to provide goods, works or services in accordance with the Specification as provided in this RFP.

1.6 Bidder means a person or legal entity, or an unincorporated group of persons or legal entities that submit a Bid.

1.7 Companies Act means the Companies Act, 2008.

1.8 Compulsory Documents means the list of compulsory schedules and documents set out in Part B.

1.9 Closing Time means the time, specified as such under the clause d Timetable) in Part C, by which Tenders must be received.

1.10 DBSA means the Development Bank of Southern Africa.

1.11 DFI means development finance institution.

1.12 Evaluation Criteria means the criteria set out under the clause 26 (Evaluation Process) of this Part C, which includes the Qualifying Criteria, Functional Criteria and Price and Preferential Points Assessment.

1.13 Functional Criteria means the criteria set out in clause 26.4 of this Part C.

1.14 Intellectual Property Rights includes copyright and neighbouring rights, and all proprietary rights in relation to inventions (including patents) registered and unregistered trademarks (including service marks), registered designs, confidential information (including trade secrets and know how) and circuit layouts, and all other proprietary rights resulting from intellectual activity in the industrial, scientific, literary or artistic fields.

1.15 PFMA means the Public Finance Management Act, 1999.

1.17 **PPPFA Regulations** means the Preferential Procurement Regulations 2011, as amended in 2017 published in terms of the PPPFA.

1.18 **Price and Preferential Points Assessment** means the process described in clause 26.5 of this Part C, as prescribed by the PPPFA.

1.19 **Proposed Contract** means the agreement including any other terms and conditions contained in or referred to in this RFP that may be executed between the DBSA and the successful Bidder.

1.20 **Qualifying Criteria** means the criteria set out in clause of this Part C.

1.21 **Request for Proposal** or **RFP** means this document (comprising each of the parts identified under Part A, Part B, Part C and Part D) including all annexures and any other documents so designated by the DBSA.

1.22 **SARS** means the South African Revenue Service.

1.23 **Services** means the services required by the DBSA, as specified in this RFP Part D.

1.24 **SLA** means service level agreement.

1.25 **SOE** means State Owned Enterprise, as defined by the Companies’ Act.

1.26 **Specification** means the conditions of tender set and any specification or description of the DBSA’s requirements contained in this RFP.

1.27 **State** means the Republic of South Africa.

1.28 **Statement of Compliance** means the statement forming part of a Tender indicating the Bidders compliance with the Specification.

1.29 **Tender Manager** means the person so designated under clause 3 (Tender Manager) of this RFP Part C.

1.30 **Tendering Process** means the process commenced by the issuing of this Request for Proposals and concluding upon formal announcement by the DBSA of the selection of a successful Bidder(s) or upon the earlier termination of the process.

1.31 **Website** means a website administered by DBSA under its name with web address [www.dbsa.org](http://www.dbsa.org)

2. **INTERPRETATIONS**

   In this RFP, unless expressly provided otherwise a reference to:

2.1 “includes” or “including” means includes or including without limitation; and

2.2 “R” or “Rand” is a reference to the lawful currency of the Republic of South Africa.

3. **TENDER MANAGER**

   The Tender Manager is:
Noma Rakoma  
DBSA Supply Chain Unit  
Email: nomascm@dbsa.org  
No questions will be answered telephonically.

4. SUBMISSION OF TENDERS

4.1 No Hardcopies of Tenders are to be submitted

<table>
<thead>
<tr>
<th>Online Submissions <strong>ONLY</strong> &amp; adherence in submitting tender on a <strong>Two-stage folder</strong> (Technical Proposal &amp; Price to be submitted in different folders)</th>
<th>Indicate whether envelope 1 (Technical Proposal) or Envelope 2 (Price)</th>
</tr>
</thead>
</table>

4.2 Bidders are to provide 2 Folders (1) **Technical proposal** and (2) **Pricing proposal** only.

4.3 **Note:** This Tendering Process will use a two envelope system i.e. Bidders must submit the Qualifying Criteria and functional proposal in one folder (together with relevant copies) and pricing and preference points proposals in a separate folder (together with the relevant copies). **BOTH FOLDERS MUST BE CLEARLY MARKED.** Should you fail to adhere to this, the bidders will be disqualified.

5. RULES GOVERNING THIS RFP AND THE TENDERING PROCESS

5.1 Participation in the tender process is subject to compliance with the rules contained in this RFP Part C.

5.2 All persons (whether or not a participant in this tender process) having obtained or received this RFP may only use it, and the information contained herein, in compliance with the rules contained in this RFP.

5.3 All Bidders are deemed to accept the rules contained in this RFP Part C.

5.4 The rules contained in this RFP Part C apply to:

5.4.1 The RFP and any other information given, received or made available in connection with this RFP, and any revisions or annexure;

5.4.2 the Tendering Process; and

5.4.3 any communications (including any briefings, presentations, meetings and negotiations) relating to the RFP or the Tendering Process.
6. **STATUS OF REQUEST FOR PROPOSAL**

6.1 This RFP is an invitation for companies to submit a proposal(s) for the provision of the services as set out in the Specification contained in this RFP. Accordingly, this RFP must not be construed, interpreted, or relied upon, whether expressly or implicitly, as an offer capable of acceptance by any person(s), or as creating any form of contractual, promissory or other rights. No binding contract or other understanding for the supply of services will exist between the DBSA and any Bidder unless and until the DBSA has executed a formal written contract with the successful Bidder.

7. **ACCURACY OF REQUEST FOR PROPOSAL**

7.1 Whilst all due care has been taken in connection with the preparation of this RFP, the DBSA makes no representations or warranties that the content in this RFP or any information communicated to or provided to Bidders during the Tendering Process is, or will be, accurate, current or complete. The DBSA, and its officers, employees and advisors will not be liable with respect to any information communicated which is not accurate, current or complete.

7.2 If a Bidder finds or reasonably believes it has found any discrepancy, ambiguity, error or inconsistency in this RFP or any other information provided by the DBSA (other than minor clerical matters), the Bidder must promptly notify the DBSA in writing of such discrepancy, ambiguity, error or inconsistency in order to afford the DBSA an opportunity to consider what corrective action is necessary (if any).

7.3 Any actual discrepancy, ambiguity, error or inconsistency in this RFP or any other information provided by the DBSA will, if possible, be corrected and provided to all Bidders without attribution to the Bidder who provided the written notice.

8. **ADDITIONS AND AMENDMENTS TO THE RFP**

8.1 The DBSA reserves the right to change any information in, or to issue any addendum to this RFP before the Closing Time. The DBSA and its officers, employees and advisors will not be liable in connection with either the exercise of, or failure to exercise this right.

8.2 If the DBSA exercises its right to change information in terms of clause 9.1, it may seek amended Tenders from all Bidders.

9. **REPRESENTATIONS**

No representations made by or on behalf of the DBSA in relation to this RFP will be binding on the DBSA unless that representation is expressly incorporated into the contract ultimately entered into between the DBSA and the successful Bidder.
10. CONFIDENTIALITY

10.1 All persons (including all Bidders) obtaining or receiving this RFP and any other information in connection with this RFP or the Tendering Process must keep the contents of the RFP and other such information confidential, and not disclose or use the information except as required for the purpose of developing a proposal in response to this RFP.

11. REQUESTS FOR CLARIFICATION OR FURTHER INFORMATION

11.1 All communications relating to this RFP and the Tendering Process must be directed to the Tender Manager.

11.2 All questions or requests for further information or clarification of this RFP or any other document issued in connection with the Tendering Process must be submitted to the Tender Manager by e-mail.

11.3 Any communication by a Bidder to the DBSA will be effective upon receipt by the Tender Manager (provided such communication is in the required format).

11.4 The DBSA has restricted the period during which it will accept questions or requests for further information or clarification and reserves the right not to respond to any enquiry or request, irrespective of when such enquiry or request is received.

11.5 Except where the DBSA is of the opinion that issues raised apply only to an individual Bidder, questions submitted and answers provided will be made available to all Bidders by e-mail, as well as on the DBSA’s website without identifying the person or organisation which submitted the question.

11.6 In all other instances, the DBSA may directly provide any written notification or response to a Bidder by email to the address of the Bidder (as notified by the Bidder to the Tender Manager).

11.7 A Bidder may, by notifying the Tender Manager in writing, withdraw a question submitted in accordance with clause 12, in circumstances where the Bidder does not wish the DBSA to publish its response to the question to all Bidders.

12. UNAUTHORISED COMMUNICATIONS

12.1 Communications (including promotional or advertising activities) with staff of the DBSA or their advisors assisting with the Tendering Process are not permitted during the Tendering Process, or otherwise with the prior consent of the Tender Manager. Nothing in this clause 12 is intended to prevent communications with staff of, or advisors to, the DBSA to the extent that such communications do not relate to this RFP or the Tendering Process.
12.2 Bidders must not otherwise engage in any activities that may be perceived as, or that may have the effect of, influencing the outcomes of the Tendering Process in any way.

13. IMPROPER ASSISTANCE, FRAUD AND CORRUPTION

13.1 Bidders may not seek or obtain the assistance of employees of the DBSA in the preparation of their tender responses.

13.2 The DBSA may in its absolute discretion, immediately disqualify a Bidder that it believes has sought or obtained such improper assistance.

13.3 Bidders are to be familiar with the implications of contravening the Prevention and Combating of Corrupt Activities Act, 2004 and any other relevant legislation.

14. ANTI-COMPETITIVE CONDUCT

14.1 Bidders and their respective officers, employees, agents and advisors must not engage in any collusion, anti-competitive conduct or any other similar conduct in respect of this Tendering Process with any other Bidder or any other person(s) in relation to:

14.1.1 the preparation or lodgement of their Bid

14.1.2 the evaluation and clarification of their Bid; and

14.1.3 the conduct of negotiations with the DBSA.

14.2 For the purposes of this clause 14, collusion, anti-competitive conduct or any other similar conduct may include disclosure, exchange and clarification of information whether or not such information is confidential to the DBSA or any other Bidder or any other person or organisation.

14.3 In addition to any other remedies available to it under law or contract, the DBSA may, in its absolute discretion, immediately disqualify a Bidder that it believes has engaged in any collusive, anti-competitive conduct or any other similar conduct during or before the Tendering Process.

15. COMPLAINTS ABOUT THE TENDERING PROCESS

15.1 Any complaint about the RFP or the Tendering Process must be submitted to the Tender Manager in writing, by email, immediately upon the cause of the complaint arising or becoming known to the Bidder.

15.2 The written complaint must set out:

15.2.1 the basis for the complaint, specifying the issues involved;

15.2.2 how the subject of the complaint affects the organisation or person making the complaint;

15.2.3 any relevant background information; and
15.2.4 the outcome desired by the person or organisation making the complaint.

15.3 If the matter relates to the conduct of an employee of the DBSA, the complaint should be addressed in writing marked for the attention of the Chief Executive Officer of the DBSA, and delivered to the physical address of the DBSA, as notified.

16. CONFLICT OF INTEREST

16.1 A Bidder must not, and must ensure that its officers, employees, agents and advisors do not place themselves in a position that may give rise to actual, potential or perceived conflict of interest between the interests of the DBSA and the Bidder’s interests during the Tender Process.

16.2 The Bidder is required to provide details of any interests, relationships or clients which may or do give rise to a conflict of interest in relation to the supply of the services under any contract that may result from this RFP. If the Bidder submits its Bid and a subsequent conflict of interest arises, or is likely to arise, which was not disclosed in the Bid, the Bidder must notify the DBSA immediately in writing of that conflict.

16.3 The DBSA may immediately disqualify a Bidder from the Tendering Process if the Bidder fails to notify the DBSA of the conflict as required.

17. LATE BIDS

17.1 Bids must be loaded on one drive before the Closing Time. The Closing Time may be extended by the DBSA in its absolute discretion by providing written notice to Bidders.

17.2 Bids loaded after the Closing Time or lodged at a location or in a manner that is contrary to that specified in this RFP will be disqualified from the Tendering Process and will be ineligible for consideration. However, a late Bid may be accepted where the Bidder can clearly demonstrate (to the satisfaction of the DBSA, in its sole discretion) that late lodgement of the Bid was caused by the DBSA; that access was denied or hindered in relation to the physical tender box; or that a major/critical incident hindered the delivery of the Bid and, in all cases, that the integrity of the Tendering Process will not be compromised by accepting a Bid after the Closing Time.

17.3 The determination of the DBSA as to the actual time that a Bid is lodged is final. Subject to clause 17.2, all Bids lodged after the Closing Time will be recorded by the DBSA and will only be opened for the purposes of identifying a business name and address of the Bidder. The DBSA will inform a Bidder whose Bid was lodged after the Closing Time of its ineligibility for consideration. The general operating practice is for the late Bid to be returned within 5 (five) working days of receipt or within 5 (five) working days after determination not to accept a late Bid.
18. **BIDDER’S RESPONSIBILITIES**

18.1 Bidders are responsible for:

18.1.1 examining this RFP and any documents referenced or attached to this RFP and any other information made or to be made available by the DBSA to Bidders in connection with this RFP;

18.1.2 fully informing themselves in relation to all matters arising from this RFP, including all matters regarding the DBSA’s requirements for the provision of the Services;

18.1.3 ensuring that their Bids are accurate and complete;

18.1.4 making their own enquiries and assessing all risks regarding this RFP, and fully considering and incorporating the impact of any known and unknown risks into their Bid;

18.1.5 ensuring that they comply with all applicable laws in regards to the Tendering Process particularly as specified by National Treasury Regulations, Guidelines, Instruction Notes and Practice Notes and other relevant legislation as published from time to time in the Government Gazette; and

18.1.6 submitting all Compulsory Documents.

18.2 Bidders with annual total revenue of R10 million or less qualify as Exempted Micro Enterprises (EMEs) in terms of the B-BBEE Act must submit a certificate issued by a registered, independent auditor (who or which is not the Bidder or a part of the Bidder) or an accredited verification agency.

18.3 Bidders other than Exempted Micro-Enterprises (EMEs) must submit their original and valid B-BBEE status level verification certificate or a certified copy thereof, substantiating their B-BBEE status. The submission of such certificates must comply with the requirements of instructions and guidelines issued by National Treasury and be in accordance with the applicable notices published by the Department of Trade and Industry in the Government Gazette.

18.4 The DBSA reserves the right to require of a Bidder, either before a Bid is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the DBSA.

18.5 Failure to provide the required information may result in disqualification of the Bidder.

19. **PREPARATION OF BIDS**

19.1 Bidders must ensure that:

19.1.1 their Bid is submitted in the required format as stipulated in this RFP; and

19.1.2 all the required information fields in the Bid are completed in full and contain the information requested by the DBSA.
19.2 The DBSA may in its absolute discretion reject a Bid that does not include the information requested or is not in the format required.

19.3 Unnecessarily elaborate responses or other representations beyond that which is sufficient to present a complete and effective tender proposal are not desired or required. Elaborate and expensive visual and other presentation aids are not necessary.

19.4 Where the Bidder is unwilling to accept a specified condition, the non-acceptance must be clearly and expressly stated. Prominence must be given to the statement detailing the non-acceptance. It is not sufficient that the statement appears only as part of an attachment to the Bid or be included in a general statement of the Bidders usual operating conditions.

19.5 An incomplete Bid may be disqualified or assessed solely on the information completed or received with the Bid.

20. ILLEGIBLE CONTENT, ALTERATION AND ERASURES

20.1 Incomplete Bids may be disqualified or evaluated solely on information contained in the Bid.

20.2 The DBSA may disregard any content in a Tender that is illegible and will be under no obligation whatsoever to seek clarification from the Bidder.

20.3 The DBSA may permit a Bidder to correct an unintentional error in its Bid where that error becomes known or apparent after the Closing Time, but in no event will any correction be permitted if the DBSA reasonably considers that the correction would materially alter the substance of the Bid or effect the fairness of the Tendering Process.

21. OBLIGATION TO NOTIFY ERRORS

If, after a Bidder’s Response has been submitted, the Bidder becomes aware of an error in the Bidders Response (including an error in pricing but excluding clerical errors which would have no bearing on the evaluation of the Bid), the Bidder must promptly notify the DBSA of such error.

22. RESPONSIBILITY FOR BIDDING COSTS

22.1 The Bidders participation or involvement in any stage of the Tendering Process is at the Bidders sole risk, cost and expense. The DBSA will not be held responsible for, or pay for, any expense or loss that may be incurred by Bidders in relation to the preparation or lodgement of their Bid.

22.2 The DBSA is not liable to the Bidder for any costs on the basis of any contractual, promissory or restitutionary grounds whatsoever as a consequence of any matter relating to the Bidders participation in the Tendering Process, including without limitation, instances where:
22.2.1 the Bidder is not engaged to perform under any contract; or
22.2.2 the DBSA exercises any right under this RFP or at law.

23. DISCLOSURE OF BID CONTENTS AND BID INFORMATION
23.1 All Bids received by the DBSA will be treated as confidential. The DBSA will not disclose contents of any Bid and Bid information, except:
   23.1.1 as required by law;
   23.1.2 for the purpose of investigations by other government authorities having relevant jurisdiction;
   23.1.3 to external consultants and advisors of the DBSA engaged to assist with the Tendering Process; or for the general information of Bidders required to be disclosed as per National Treasury Regulations, Guidelines, Instruction Notes or Practice Notes.

24. USE OF BIDS
24.1 Upon submission in accordance with the requirements relating to the submission of Bids, all Bids submitted become the property of the DBSA. Bidders will retain all ownership rights in any intellectual property contained in the Bids.
24.2 Each Bidder, by submission of their Bid, is deemed to have licensed the DBSA to reproduce the whole, or any portion, of their Bid for the sole purposes of enabling the DBSA to evaluate the Bid.

25. BID ACCEPTANCE
All Bids received must remain open for acceptance for a minimum period of 90 (Ninety) days from the Closing Time. This period may be extended by written mutual agreement between the DBSA and the Bidder.

26. EVALUATION PROCESS
26.1 The Bids will be evaluated and adjudicated as follows:
   26.1.1 First stage – Responsiveness - compliance criteria
   Only those Bidders which satisfy the compliance criteria will be eligible to participate in the Tendering Process further. Bids which do not satisfy all of the compliance criteria will not be evaluated further.
   26.1.2 Second stage – functional evaluation
Bidders are evaluated based on the functional criteria set out in this RFP. Only those Bidders which score 70 points or higher (out of a possible 100) during the functional evaluation will be evaluated during the second stage of the Bid.

26.1.3 Third stage – price and preferential points

26.1.3.1 Those Bidders which have passed the above stages of the tender process will be scored on the basis of price and preference point allocation in accordance with the applicable legislation.

26.1.3.2 The successful Bidder will be the Bidder that scores the highest number of points in the 3rd (third) stage of the Bid evaluation, unless the DBSA exercises its right to cancel the RFP.

26.2 NB: Bidders are required to submit, as Annexure K to their Bids, any documentation which supports the responses provided in respect of the Qualifying Criteria and Functional Criteria below.

26.3 First Stage: Responsiveness

PRE-QUALIFIERS

1. Adherence in submitting Tender as Two stage envelope (Folder) (Technical Proposal & Price Folders separated)
2. The successful Tenderer, if not itself an EME or QSE with a minimum B-BBEE status level 2, as per Section 4(1)(a) and (b) of the PPR 2017, must subcontract a minimum of 30% of the value of the contract to the following category referred to in Section 4(1)(c) of the PPR 2017: (i). an EME or QSE which is at least 51% owned by black people.

RESPONSIVENESS

26.3.1 Submission of mandatory documents (Tax Pin, BBBEE Certificates, Standard bidding documents and CSD registration).

26.3.2 Registration on the central supplier Database (CSD) site of the National Treasury is a compulsory requirement for a bidder to conduct business with the DBSA. The onus is on each bidder to register on the CSD site and provide proof of registration on the CSD site.

26.3.3 Copies of CVs, qualifications and certificates.
26.3.4 Relevant documentation and proof of qualification according to the tender specification must be submitted to demonstrate capacity and ability to meet the expertise requirements of the programme.

26.4 **Second Stage: Functional Criteria**

The professional team should have the relevant practical understanding of government protocol and demonstrated working knowledge in:

**Urban development** issues, and adequate **project management** for successful project completion within a public environment. This should include examples of previously completed relevant assignments of the Team Experience Matrix template to be provided in the bidders’ submission pack.

**Submission Requirements**

Service providers when submitting their proposals must observe the following minimum requirements:

a) Curriculum Vitae of candidate/s
b) Relevant contactable references must accompany work experience referenced on the Curriculum vitae.
   c) Submissions must include certified qualifications and relevant certificates.

**Evaluation processes and methodology**

- The evaluation process will be conducted at two levels, technical and financial. For the technical evaluation, proposals must meet a minimum score of 70 out of 100.
- Any proposal not meeting the minimum score of **seventy percent** on the technical evaluation will be deemed non-responsive and will not proceed to be evaluated for price.

26.4.1 The Functional Criteria that will be used to test the capability of Bidders are as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Functionality Criteria</th>
<th>Point (Maximum)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Track Record (experience) in similar work</td>
<td>40</td>
</tr>
<tr>
<td>2.</td>
<td>Qualifications of Core Team</td>
<td>20</td>
</tr>
<tr>
<td></td>
<td>a. Team Lead</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>b. Core Team</td>
<td>10</td>
</tr>
<tr>
<td>3.</td>
<td>Understanding of the brief and methodology</td>
<td>40</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>100</strong></td>
</tr>
</tbody>
</table>
### Score

<table>
<thead>
<tr>
<th><strong>Score</strong></th>
<th><strong>Track Record</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Non-Responsive</strong></td>
<td>• Bidder has no track record and practical experience in metro financial modelling.</td>
</tr>
<tr>
<td>(Score 0)</td>
<td>• Bidder has no exposure to fiscal policy in metro’s with proven models built and used in the local government sphere.</td>
</tr>
<tr>
<td><strong>Poor (Score 20)</strong></td>
<td>• Bidder displayed limited (3 years or less) practical experience in metro financial modelling.</td>
</tr>
<tr>
<td></td>
<td>• Bidder displayed limited exposure to fiscal policy in metro’s with proven models built and used in the local government sphere.</td>
</tr>
<tr>
<td><strong>Adequate (Score 30)</strong></td>
<td>• Bidder displayed adequate (at least 4-9 years) practical experience in metro financial modelling.</td>
</tr>
<tr>
<td></td>
<td>• Bidder displayed adequate exposure to fiscal policy in metro’s with proven models built and used in the local government sphere.</td>
</tr>
<tr>
<td><strong>Good (Score 40)</strong></td>
<td>• Bidder displayed extensive (10 years+) practical experience in metro financial modelling.</td>
</tr>
<tr>
<td></td>
<td>• Bidder displayed extensive exposure to fiscal policy in metro’s with proven models built and used in the local government sphere.</td>
</tr>
</tbody>
</table>

### Qualifications – Total Score 20

<table>
<thead>
<tr>
<th><strong>Lead Service Provider</strong></th>
<th><strong>Yes</strong></th>
<th><strong>Degree</strong></th>
<th><strong>Diploma</strong></th>
<th><strong>Not mentioned</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Honours, degree or higher in Financial management / public finance / relevant accounting field</td>
<td>10</td>
<td>6</td>
<td>3</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Core Team</strong></th>
<th><strong>Honours</strong></th>
<th><strong>Degree</strong></th>
<th><strong>Diploma</strong></th>
<th><strong>Not provided</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Honours Degree or higher in Financial management / public finance / relevant accounting field; or Honours degree or higher in one of the built environment sectors.</td>
<td>10</td>
<td>6</td>
<td>3</td>
<td>0</td>
</tr>
</tbody>
</table>

### Score

<table>
<thead>
<tr>
<th><strong>Score</strong></th>
<th><strong>Understanding of the Brief</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Non-Responsive</strong></td>
<td>• Bidder displayed no understanding of the brief.</td>
</tr>
<tr>
<td>(Score 0)</td>
<td>• Bidder failed to re-interpret the ToR narrative, nor provide their own understanding of the problem statement.</td>
</tr>
<tr>
<td><strong>Poor (Score 10)</strong></td>
<td>• Bidder displayed limited understanding of the brief.</td>
</tr>
<tr>
<td></td>
<td>• Bidder largely restated the ToR narrative as is and did not provide any meaningful own insight into the problem statement.</td>
</tr>
<tr>
<td><strong>Adequate</strong></td>
<td>• Bidder displayed a reasonable understanding of the brief</td>
</tr>
</tbody>
</table>
26.4.2 A minimum of 70 points out of a 100 for the functional/evaluation will qualify the Bid to move on to the second stage of evaluation, which is price and preferential points evaluation. Bidders that do not score 70 points or higher at this stage of the evaluation will not be evaluated during the second stage of the evaluation.

26.5 **Third Stage: Price and Preferential Points Assessment**

26.5.1 Subsequent to the evaluation of Qualifying Criteria and functional criteria, the third stage of evaluation of the Bids will be in respect of price and preferential procurement only. Points will be allocated to Bidders at this stage of the evaluation in accordance with the PPPFA and the PPPFA Regulations, as follows:

- **Price points** 80
- **Preferential procurement points** 20

26.5.2 **Price points**

The following formula will be used to calculate the points for price:

\[ Ps = 80 \times (1 - \frac{(Pt - Pmin)}{Pmin}) \]

Where:

- \( Ps \) = Points scored for comparative price of tender or offer under consideration;
- \( Pt \) = Comparative price of tender or offer under consideration; and
- \( Pmin \) = Comparative price of lowest acceptable tender or offer.

26.5.3 **Preferential procurement points**

A maximum of 20 points may be awarded in respect of preferential procurement, which points must be awarded to a tenderer for attaining their B-BBEE Status Level in accordance with the table below:

<table>
<thead>
<tr>
<th>B-BBEE Status Level</th>
<th>Number of Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>20</td>
</tr>
<tr>
<td>2</td>
<td>18</td>
</tr>
</tbody>
</table>
An unincorporated trust, consortium or joint venture will qualify for points for their B-BBEE status level as an unincorporated entity, provided that the entity submits their consolidated B-BBEE scorecard as if they were a group structure and that such a consolidated B-BBEE scorecard is prepared for every separate Bid.

26.5.4 **Total**

The total points scored by each Bidder will be calculated by adding the points scored for price (out of 80) to the points scored for preferential procurement (out of 20).

The successful Bidder will be the Bidder which has the highest total points (out of 100) for both price and preferential procurement (unless there is a basis for selecting a different successful Bidder in accordance with section 2(1)(f) of the PPPFA).

**27 STATUS OF BID**

27.1 Each Bid constitutes an irrevocable offer by the Bidder to the DBSA to provide the Services required and otherwise to satisfy the requirements of the Specification as set out in this RFP.

27.2 A Bid must not be conditional on:

- the Board approval of the Bidder or any related governing body of the Bidder being obtained;
- the Bidder conducting due diligence or any other form of enquiry or investigation;
- the Bidder (or any other party) obtaining any regulatory approval or consent;
- the Bidder obtaining the consent or approval of any third party; or
- the Bidder stating that it wishes to discuss or negotiate any commercial terms of the contract.

27.3 The DBSA may, in its absolute discretion, disregard any Bid that is, or is stated to be, subject to any one or more of the conditions detailed above (or any other relevant conditions).

27.4 The DBSA reserves the right to accept a Bid in part or in whole or to negotiate with a Bidder in accordance with the provisions of this RFP and the applicable laws and regulations.

**28 CLARIFICATION OF BIDS**
28.1 The DBSA may seek clarification from and enter into discussions with any or all of the Bidders in relation to their Bid. The DBSA may use the information obtained when clarification is sought, or discussions are had in interpreting the Bid and evaluating the cost and risk of accepting the Bid. Failure to supply clarification to the satisfaction of the DBSA may render the Bid liable to disqualification.

28.2 The DBSA is under no obligation to seek clarification of anything in a Bid and reserves the right to disregard any clarification that the DBSA considers to be unsolicited or otherwise impermissible or irrelevant in accordance with the rules set out in this RFP.

29 DISCUSSION WITH BIDDERS

29.1 The DBSA may elect to engage in detailed discussions with any one or more Bidder(s), with a view to maximising the benefits of this RFP as measured against the evaluation criteria and in fully understanding a Bidder’s offer.

29.2 The DBSA is under no obligation to undertake discussions with, and Bidders.

29.3 In addition to presentations and discussions, the DBSA may request some or all Bidders to:

   29.3.1 conduct a site visit, if applicable;
   29.3.2 provide references or additional information;

30 SUCCESSFUL BIDS

30.1 Selection as a successful Bidder does not give rise to a contract (express or implied) between the successful Bidder and the DBSA for the supply of the Services. No legal relationship will exist between the DBSA and a successful Bidder for the supply of the Services until such time as a binding contract is executed by them.

30.2 The DBSA may, in its absolute discretion, decide not to enter into pre-contractual negotiations with a successful Bidder.

30.3 A Bidder is bound by its Bid and all other documents forming part of the Bidder’s Response and, if selected as a successful Bidder, must enter into a contract on the basis of the Bid with or without further negotiation.

31 NO OBLIGATION TO ENTER INTO CONTRACT
31.1 The DBSA is under no obligation to appoint a successful Bidder or Bidders (as the case may be), or to enter into a contract with a successful Bidder or any other person, if it is unable to identify a Bid that complies in all relevant respects with the requirements of the DBSA, or if due to changed circumstances, there is no longer a need for the Services requested, or if funds are no longer available to cover the total envisaged expenditure. For the avoidance of any doubt, in these circumstances the DBSA will be free to proceed via any alternative process.

31.2 The DBSA may conduct a debriefing session for all Bidders (successful and unsuccessful). Attendance at such debriefing session is optional.

32 BIDDER WARRANTIES

32.1 By submitting a Bid, a Bidder warrants that:

32.1.1 it did not rely on any express or implied statement, warranty or representation, whether oral, written, or otherwise made by or on behalf of the DBSA, its officers, employees, or advisers other than any statement, warranty or representation expressly contained in the RFP;

32.1.2 it did not use the improper assistance of DBSA’s employees or information unlawfully obtained from them in compiling its Bid;

32.1.3 it is responsible for all costs and expenses related to the preparation and lodgement of its Bid, any subsequent negotiation, and any future process connected with or relating to the Tendering Process;

32.1.4 it accepts and will comply with the terms set out in this RFP; and

32.1.5 it will provide additional information in a timely manner as requested by the DBSA to clarify any matters contained in the Bid.

33 DBSA’S RIGHTS

33.1 Notwithstanding anything else in this RFP, and without limiting its rights at law or otherwise, the DBSA reserves the right, in its absolute discretion at any time, to:

33.1.1 cease to proceed with, or suspend the Tendering Process prior to the execution of a formal written contract;

33.1.2 alter the structure and/or the timing of this RFP or the Tendering Process;

33.1.3 vary or extend any time or date specified in this RFP

33.1.4 terminate the participation of any Bidder or any other person in the Tendering Process;
33.1.5 require additional information or clarification from any Bidder or any other person;
33.1.6 provide additional information or clarification;
33.1.7 negotiate with any one or more Bidder;
33.1.8 call for new Bid;
33.1.9 reject any Bid received after the Closing Time; or
33.1.10 reject any Bid that does not comply with the requirements of this RFP.

34 GOVERNING LAWS
34.1 This RFP and the Tendering Process are governed by the laws of the Republic of South Africa.
34.2 Each Bidder must comply with all relevant laws in preparing and lodging its Bid and in taking part in the Tendering Process.
34.3 All Bids must be completed using the English language and all costing must be in South African Rand.

35 MANDATORY QUESTIONS
35.1 Bidders shall provide full and accurate answers to all (including mandatory) questions posed in this document, and, are required to explicitly state "Comply/Accept" or "Do not comply/Do not accept" (with a √ or an X) regarding compliance with the requirements. Where necessary, the Bidders shall substantiate their response to a specific question.

NOTE: It is mandatory for Bidders to complete or answer this part fully; failure to do so result the Bid being treated as incomplete the Bid may be disqualified.

35.1.1
This Bid is subject to the General Conditions of Contract stipulated in this RFP document.

<table>
<thead>
<tr>
<th>Accept</th>
<th>Do not accept</th>
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</table>

35.1.2
The laws of the Republic of South Africa shall govern this RFP and the Bidders hereby accept that the courts of the Republic of South Africa shall have the jurisdiction.

<table>
<thead>
<tr>
<th>Accept</th>
<th>Do not accept</th>
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35.1.3
The DBSA shall not be liable for any costs incurred by the Bidder in the preparation of response to this RFP. The preparation of response shall be made without obligation to acquire any of the items included in any Bidder’s proposal or to select any proposal, or to discuss the reasons why such vendor’s or any other proposal was accepted or rejected.

<table>
<thead>
<tr>
<th>35.1.4</th>
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<tbody>
<tr>
<td>The DBSA may request written clarification or further information regarding any aspect of this proposal. The Bidders must supply the requested information in writing within two working days after the request has been made, otherwise the proposal may be disqualified.</td>
<td>Accept</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>35.1.5</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>In the case of Consortium, Joint Venture or subcontractors, Bidders are required to provide copies of signed agreements stipulating the work split and Rand value.</td>
<td>Accept</td>
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</table>

<table>
<thead>
<tr>
<th>35.1.6</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>In the case of Consortium, Joint Venture or subcontractors, all Bidders are required to provide mandatory documents as stipulated in schedule 1 of the Response format.</td>
<td>Accept</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>35.1.7</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>The DBSA reserves the right to; cancel or reject any proposal and not to award the proposal to the lowest Bidder or award parts of the proposal to different Bidders, or not to award the proposal at all.</td>
<td>Accept</td>
</tr>
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</table>

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<tr>
<th>35.1.8</th>
<th></th>
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</thead>
</table>
Where applicable, Bidders who are distributors, resellers and installers of network equipment are required to submit back-to-back agreements and service level agreements with their principals.

| 35.1.9 | By submitting a proposal in response to this RFP, the Bidders accept the evaluation criteria as it stands. | Accept | Do not accept |
| 35.1.10 | Where applicable, the DBSA reserves the right to run benchmarks on the requirements equipment during the evaluation and after the evaluation. | Accept | Do not accept |
| 35.1.11 | The DBSA reserves the right to conduct a pre-award survey during the source selection process to evaluate contractors’ capabilities to meet the requirements specified in the RFP and supporting documents. | Accept | Do not accept |
| 35.2 | Only the solution commercially available at the proposal closing date shall be considered. No Bids for future solutions shall be accepted. | Accept | Do not accept |
| 35.2.1 | The Bidder should not qualify the proposal with own conditions.  
**Caution:** If the Bidder does not specifically withdraw its own conditions of proposal when called upon to do so, the proposal response shall be declared invalid. | Accept | Do not accept |
| 35.2.2 | | | |
Should the Bidder withdraw the proposal before the proposal validity period expires, the DBSA reserves the right to recover any additional expense incurred by the DBSA having to accept any less favourable proposal or the additional expenditure incurred by the DBSA in the preparation of a new RFP and by the subsequent acceptance of any less favourable proposal.

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<th>Accept</th>
<th>Do not accept</th>
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<tbody>
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</table>

35.2.3

Delivery of and acceptance of correspondence between the DBSA and the Bidder sent by prepaid registered post (by air mail if appropriate) in a correctly addressed envelope to either party's postal address or address for service of legal documents shall be deemed to have been received and accepted after (2) two days from the date of postage to the South African Post Office Ltd.

<table>
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<tr>
<th>Accept</th>
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</table>

35.2.4

Should the parties at any time before and/or after the award of the proposal and prior to, and-or after conclusion of the contract fail to agree on any significant product price or service price adjustments, change in technical specification, change in services, etc. The DBSA shall be entitled within 14 (fourteen) days of such failure to agree, to recall the letter of award and cancel the proposal by giving the Bidder not less than 90 (ninety) days written notice of such cancellation, in which event all fees on which the parties failed to agree increases or decreases shall, for the duration of such notice period, remain fixed on those fee/price applicable prior to the negotiations.

Such cancellation shall mean that The DBSA reserves the right to award the same proposal to next best Bidders as it deems fit.

<table>
<thead>
<tr>
<th>Accept</th>
<th>Do not accept</th>
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<tbody>
<tr>
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</tbody>
</table>

35.2.5
In the case of a consortium or JV, each of the authorised enterprise’s members and/or partners of the different enterprises must co-sign this document.

<table>
<thead>
<tr>
<th>35.2.6</th>
<th>Any amendment or change of any nature made to this RFP shall only be of force and effect if it is in writing, signed by THE DBSA signatory and added to this RFP as an addendum.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accept</td>
<td>Do not accept</td>
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</table>

<table>
<thead>
<tr>
<th>35.2.7</th>
<th>Failure or neglect by either party to (at any time) enforce any of the provisions of this proposal shall not, in any manner, be construed to be a waiver of any of that party’s right in that regard and in terms of this proposal. Such failure or neglect shall not, in any manner, affect the continued, unaltered validity of this proposal, or prejudice the right of that party to institute subsequent action.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accept</td>
<td>Do not accept</td>
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</table>

<table>
<thead>
<tr>
<th>35.2.8</th>
<th>Bidders who make use of subcontractors. The proposal shall however be awarded to the Bidder as a primary contractor who shall be responsible for the management of the awarded proposal. A Bidder which was awarded the contract after scoring HDI / RDP goals is not allowed to subcontract more than 25% of the contract to a non-HDI entity. No separate contract shall be entered into between the DBSA and any such subcontractors. Copies of the signed agreements between the relevant parties must be attached to the proposal responses.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accept</td>
<td>Do not accept</td>
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</table>

<table>
<thead>
<tr>
<th>35.2.9</th>
<th></th>
</tr>
</thead>
</table>
All services supplied in accordance with this proposal must be certified to all legal requirements as per the South African law.

| Accept | Do not accept |

35.2.10

No interest shall be payable on accounts due to the successful Bidder in an event of a dispute arising on any stipulation in the contract.

| Accept | Do not accept |

35.2.11

Evaluation of Bids shall be performed by an evaluation panel established by The DBSA.

Bids shall be evaluated on the basis of conformance to the required specifications as outlined in the RFP. Points shall be allocated to each Bidder, on the basis that the maximum number of points that may be scored for price is 80, and the maximum number of preference points that may be claimed for BEE (according to the PPPFA) is 20.

| Accept | Do not accept |

35.2.12

If the successful Bidder disregards contractual specifications, this action may result in the termination of the contract.

| Accept | Do not accept |

35.2.13

The Bidders’ response to this Bid, or parts of the response, shall be included as a whole or by reference in the final contract.

| Accept | Do not accept |

35.2.14

Should the evaluation of this Bid not be completed within the validity period of the Bid, the DBSA has discretion to extend the validity period.

| Accept | Do not accept |

35.2.15
Upon receipt of the request to extend the validity period of the Bid, the Bidder must respond within the required time frames and in writing on whether or not he agrees to hold his original Bid response valid under the same terms and conditions for a further period.

<table>
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<tr>
<th>Accept</th>
<th>Do not accept</th>
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</table>

35.2.16

Should the Bidder change any wording or phrase in this document, the Bid shall be evaluated as though no change has been effected and the original wording or phrasing shall be used.

<table>
<thead>
<tr>
<th>Accept</th>
<th>Do not accept</th>
</tr>
</thead>
</table>

Signature(s) of Bidder or assignee(s)  
Date

Name of signing person (in block letters)

Capacity

Are you duly authorized to sign this Bid?

Name of Bidder (in block letters)

Postal address (in block letters)  
Domicilium citandi et executandi in the RSA (full street address of this place) (in block letters)

..................................................................................................................

..................................................................................................................

..................................................................................................................

..................................................................................................................
Telephone Number:........................................ FAX number.................................................................

Cell Number:..............................................

Email Address..................................................
PART D: TERMS OF REFERENCE & PROJECT BRIEF

TERMS OF REFERENCE

TERMS OF REFERENCE FOR THE DEVELOPMENT OF LONG-TERM FINANCIAL MODELS AND STRATEGIES AND TO DETERMINE LIKELY COVID-19 IMPLICATIONS FOR THE FINANCIAL SUSTAINABILITY OF METROPOLITAN MUNICIPALITIES

1. Introduction
The following Bid Request is for the appointment of a service provider to assist with the development of long-term financial models and strategies for metropolitan municipalities and to determine the likely COVID-19 implications for the financial sustainability of metropolitan municipalities.

2. Background to the CSP
South African cities continue to face significant development challenges, despite the progress in expanding access to basic services. There are highly and visibly inequitable environments that exclude poor people from social and economic participation. The importance of reversing the economic and socially exclusionary nature of our cities is embedded in the Constitution.

The ongoing process of urbanization provides a key opportunity to reshape South African cities. Seizing this opportunity requires us to re-imagine our cities, and to take a series of methodical, measurable steps to build more productive, inclusive, sustainable and well-governed urban environments.

The CSP supports South Africa’s eight metropolitan areas to contribute more effectively towards economic growth and a reduction in poverty and inequality. Key to achieving this goal is incentivizing the spatial transformation of South Africa’s cities towards greater productivity, inclusivity and sustainability. This requires interventions at two levels. Nationally, the CSP seeks to align fiscal, regulatory and other support mechanisms and to create an enabling environment for city transformation. Across South Africa’s eight metros, the CSP supports stakeholders to implement a programme that strengthens city governance (including financial sustainability), incentivizes spatial transformation, and improves city inclusivity, productivity and sustainability.

3. Background to this Terms of Reference
Under the CSP, a long-term financial model (LTFM), has been adjusted and piloted in three metropolitan cities (Tshwane, Nelson Mandela Bay, and eThekwini). The LTFM (once populated with financial, economic, and demographic data), provides an instrument that supports municipalities to enhance financial planning, management and decision making through its ability to reliably forecast financial impacts of changes in the external environment.

The outcome of the application of the LTFM is to develop Long-Term Financial Strategy (LTFS) reports with key findings and recommendations to support and enhance financial sustainability of the cities over the long term and through forecasting and ratios support the metros to monitor and benchmark their future financial performance. This project targeting the metropolitan municipalities is being implemented alongside a similar initiative for intermediate city municipalities and is governed through a reference group structure that oversees both interventions.
The COVID-19 pandemic has impacted all spheres of society. Like other institutions, the impact on municipalities has been great, especially with regard to governance, service delivery, public health, and financial sustainability. It is anticipated that the economic downturn will have dire consequences, including the closure of some enterprises, increased unemployment, and an increase of expenditure on health care and disaster management. These scenarios will result in a decrease in revenue and an increase in support to be given to indigents. It will result in a decline in the payment ratio as the increase in unemployment and loss-making businesses fail to pay rates and service charges. This decline on the short term will most likely be substantial and, depending on the severity of the impact on the local economy, might take some time before it returns to levels pre-COVID-19. The financial impact will also result from a decline in consumption of water and electricity (which will be more of a permanent loss of sales related more specifically to the last quarter of the 2019/20 financial year).

Metropolitan cities are now in the final phase of preparing their 2020/21 MTREFs. It is critical that they have clarity on their financial vulnerability and are preparing to counter the negative effects of the COVID-19 pandemic to ensure long term financial sustainability. It is therefore urgent and critical to engage with relevant executives to:

- Formulate a most likely / realistic COVID-19 scenarios
- Identify revenue items that will be affected
- Identify expenditure items to save on
- Identify policy choices that should be made
- Assess the long-term financial implications of different scenarios
- Approve appropriate and sustainable policy choices

4. OBJECTIVE

The intention therefore is to maintain and or update the LTFM and to roll it out to all the Metropolitan municipalities. The crisis of COVID-19 now provides an opportunity to immediately engage and illustrate to all Metros how essential it is to enhance the use of medium to long term financial modelling and planning for the sustainable management of municipalities.

The objective of this assignment is to assist the metropolitan municipalities to develop and implement LTF models and strategies taking into account the potential Covid-19 financial impacts by:

(i) Assessing the most likely short- and medium-term financial impacts;
(ii) Recommending actions to be taken by them to mitigate such financial impacts;
(iii) Identifying external support that may be needed to manage the fiscal fall-out; and
(iv) Supporting institutionalization of the LTFM to enhance medium to longer term financial planning as envisioned by NT.

a. Scope of Work

The service provider must undertake the following areas of work:

1. Develop LTFM models for 5 metropolitan municipalities - City of Johannesburg; Ekurhuleni; Buffalo City; Mangaung; Cape Town), based on their FY19 audited financial data;

2. Develop COVID-19 scenarios adjusted for potential implications that are currently widely recognized and already announced mitigation measures for the 5 metros;

3. Assist the metros to develop a long-term financial strategy (LTFS) adjusted for the most likely COVID scenario and calibrated to their FY22 MTREFs;

4. Initiate institutionalization of the LTFM to enhance medium to longer term financial planning as envisioned by National Treasury.

5. OUTPUTS AND APPROACH

The service provider will assist the 5 metropolitan municipalities to:

- Prepare base LTFMs derived from FY19 audited financial data;
• Support the process to quantify all relevant variables and populate the LTFM to develop a long-term financial strategy (LTFS) to respond to the most likely COVID-19 scenario;
• Once scenarios are modelled, to will assist the municipalities to determine what needs to be changed about expenditure or other policy choices to ensure financial sustainability. Such scenarios will be used to calibrate FY22 MTREFs and budgets presented to Council, in order to approve measures that would best assess and mitigate the financial implications of the COVID-19 fall-out and response.

This work will be implemented in consultation with the Chief Financial Officers and their designated teams in the metros.

6. PROJECT MANAGEMENT ARRANGEMENTS
The service provider will be contracted by the Development Bank of South Africa. The service provider will report to the Fiscal and Governance Component Lead, Cities Support Programme (National Treasury) and the relevant National Treasury officials.

The National Treasury has established a steering committee on Long Term Financial Strategies, to oversee support on long term financial planning in the metros and intermediate city municipalities. The service provider would need to present on the process and deliverables to the forum.

The contract will be delivered between November 2020 and February 2022 (15 months).

7. LEVEL OF EFFORT AND EXPERTISE REQUIRED
It is anticipated that this project will require 6 senior financial analysts, working an estimated 200 days for the 15-month period.

Limited disbursements will be incurred due to the Covid 19 impact on travelling.

The advisory services will require a team of experts with experience of working on municipal financial modelling in South Africa and fiscal/financial forecasting. Understanding of and exposure to Long Term financial modelling in metropolitan municipalities would be an added advantage.

The CSP team will support the consultancy in reaching to the metros and establishing necessary contacts with the relevant National Treasury officials.

It is also anticipated that the technical team to provide assistance to the CSP will comprise of a team of professional consultants who should have the following expertise: ‘Extensive and current knowledge of urban development, particularly with respect to transit oriented development; economic development; human settlements; public transport; governance; spatial planning; programme preparation and resourcing; municipal infrastructure, municipal finance and supply chain management; urban management; and government-wide monitoring and reporting.

The Technical Team should comprise of a range of expert professional consultants led by a project manager - a Lead Service Provider. Individuals, meeting a specific competency as outlined may apply if they form part of a consortium. Alternatively, a company may apply providing the CV’s of relevant employees and augment theory staff complement for the project with associates who would work on the project.

In addition to the expertise required as outlined above, the skills required would include:

• Understanding of the impact of Covid19 on municipal finances
• Understanding of the fiscal changes introduced by the National Treasury and other parastatals since Covid 19
• Advanced excel modelling skills
• Existing tool / excel developed for assessing the impact on cities – the project does not allow time for building a tool but is more focused on changing it to address the impact of Covid 19.
• At least an honors in Financial management / public finance / relevant accounting field

The methodology should clearly show the approach and planned timeframes due to the urgency for this project to be effected in a short period of time.
8. LOCATION OF REQUIRED SERVICES
The service provider may provide the technical assistance from anywhere in South Africa. However, this contract may require minimal in-person time of the Service Provider at the client’s offices at the National Treasury in Pretoria throughout the contract period, estimated at an annual engagement, including the inception meeting.

9. EQUIPMENT AND TRAVEL
The service provider shall provide all own equipment, computer hardware and software, telephones, transport and office accommodation, telecommunications and stationary, support infrastructure, and secretarial services required to complete this contract.
This contract requires minimal time only in Pretoria; the Service Provider shall make their own travel arrangements to undertake the required client liaison and engagements; should the service provider not be located in Johannesburg, Pretoria or Gauteng, the cost of this travel to Pretoria shall be borne by the service provider.

This contract may require occasional engagement with stakeholders to the project across South Africa upon the authority of the client. Preference is given to telephonic or similar engagement (such as Skype or Zoom) where practical and possible at the service provider’s cost. Should any travel be required, the Service Provider shall make their own travel arrangements and the cost of this travel based on the location of the service provider shall be borne by the client with the total travel costs not to exceed the allocation for disbursements.
The financial bid shall include a 10% allocation in the total price quoted for disbursements related to production of knowledge products and includes any travel-related items.

10. LOGISTICAL SUPPORT
DBSA and CSP will provide logistic administrative support only for in-house workshops and meetings (limited to invitations, agendas, venues and attendance registers). Logistics for all other engagements required for the project are to be provided by the service provider.

11. SUBMISSIONS
Proposals to be loaded on the one drive link sent to you.
The closing time for submissions 23H55 (Telkom time) on 20 November 2020
Annexure A/J - Price proposal (please submit your own in a different folder)

The Pricing Proposal must be completed in full and included as Annexure A to all Bids submitted. Professional fees must be included with the other fees e.g. disbursements.

Failure to include/attach pricing data in full may result in the disqualification of the Bid.
Annexure B

CV/s and qualifications of each proposed individual/s and the role that they will play in the services.

This document(s) is to be prepared and submitted by the bidders as Annexure B to their Bid.
TAX CLEARANCE CERTIFICATE REQUIREMENTS

It is a condition of bid that the taxes of the successful bidder must be in order, or that satisfactory arrangements have been made with South African Revenue Service (SARS) to meet the bidder’s tax obligations.

1. In order to meet this requirement bidders are required to complete in full the attached form TCC 001 “Application for a Tax Clearance Certificate” and submit it to any SARS branch office nationally. The Tax Clearance Certificate Requirements are also applicable to foreign bidders / individuals who wish to submit bids.

2. SARS will then furnish the bidder with a Tax Clearance Certificate that will be valid for a period of 1 (one) year from the date of approval.

3. The original Tax Clearance Certificate must be submitted together with the bid. Failure to submit the original and valid Tax Clearance Certificate will result in the invalidation of the bid. Certified copies of the Tax Clearance Certificate will not be acceptable.

4. In bids where Consortia / Joint Ventures / Sub-contractors are involved, each party must submit a separate Tax Clearance Certificate.

5. Copies of the TCC 001 “Application for a Tax Clearance Certificate” form are available from any SARS branch office nationally or on the website www.sars.gov.za.

6. Applications for the Tax Clearance Certificates may also be made via eFiling. In order to use this provision, taxpayers will need to register with SARS as eFilers through the website www.sars.gov.za.

Note: Valid Tax Clearance Certificate is mandatory
Annexure D

DECLARATION OF INTEREST

1. Any legal person, including persons employed by the state¹, or persons having a kinship with persons employed by the state, including a blood relationship, may make an offer or offers in terms of this invitation to bid (includes a price quotation, advertised competitive bid, limited bid or proposal). In view of possible allegations of favouritism, should the resulting bid, or part thereof, be awarded to persons employed by the state, or to persons connected with or related to them, it is required that the bidder or his/her authorised representative declare his/her position in relation to the evaluating/adjudicating authority where-

- the bidder is employed by the state; and/or
- the legal person on whose behalf the bidding document is signed, has a relationship with persons/a person who are/is involved in the evaluation and or adjudication of the bid(s), or where it is known that such a relationship exists between the person or persons for or on whose behalf the declarant acts and persons who are involved with the evaluation and or adjudication of the bid.

1. In order to give effect to the above, the following questionnaire must be completed and submitted with the bid.

2.1 Full Name of Bidder or his or her representative: ………………………………………………………………………..

2.2 Identity Number: …………………………………………………………………………………………………………………

2.3 Position occupied in the Company (director, trustee, shareholder¹): ……………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………………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¹“State” means –
(a) any national or provincial department, national or provincial public entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);
(b) any municipality or municipal entity;
(c) provincial legislature;
(d) national Assembly or the national Council of provinces; or
(e) Parliament.

²“Shareholder” means a person who owns shares in the company and is actively involved in the management of the enterprise or business and exercises control over the enterprise.

¹ “Shareholder” means a person who owns shares in the company.
2.7 Are you or any person connected with the bidder presently employed by the state?

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
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</thead>
</table>

2.7.1 If so, furnish particulars:

…………………………………………………………………..
…………………………………………………………………..
………………………………………………………………….
…………………………………………………………………..
…………………………………………………………………..

2.7.2 If you are presently employed by the state, did you obtain the appropriate authority to undertake remunerative work outside employment in the public sector?

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
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</table>

2.7.2.1 If yes, did you attached proof of such authority to the bid document?

YES / NO

(Note: Failure to submit proof of such authority, where applicable, may result in the disqualification of the bid.

2.7.2.2 If no, furnish reasons for non-submission of such proof:

…………………………………………………………………….
…………………………………………………………………….
…………………………………………………………………….

2.8 Did you or your spouse, or any of the company’s directors / trustees / shareholders / members or their spouses conduct business with the state in the previous twelve months?

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
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2.8.1 If so, furnish particulars:

…………………………………………………………………..
…………………………………………………………………..
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2.9 Do you, or any person connected with the bidder, have any relationship (family, friend, other) with a person employed by the state and who may be involved with the evaluation and or adjudication of this bid?

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<tr>
<th>YES</th>
<th>NO</th>
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</table>

If so, furnish particulars:

…………………………………………………………………..
…………………………………………………………………..
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2.10 Are you, or any person connected with the bidder aware of any relationship (family, friend, other) between any other bidder and any person employed by the state who may be involved with the evaluation and or adjudication of this bid?

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<tr>
<th>YES</th>
<th>NO</th>
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</table>
If so, furnish particulars.

………………………………………………………………
………………………………………………………………
………………………………………………………………

2.11 Do you or any of the directors / trustees / shareholders / members of the company have any interest in any other related companies whether or not they are bidding for this contract?

YES  NO

If so, furnish particulars:

……………………………………………………………………………..
……………………………………………………………………………..
……………………………………………………………………………..

3 Full details of directors / trustees / members / shareholders.

<table>
<thead>
<tr>
<th>Full Name</th>
<th>Identity Number</th>
<th>Personal Tax Reference Number</th>
<th>State Employee Number / Persal Number</th>
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DECLARATION

I, THE UNDERSIGNED (NAME)………………………………………………………………………………………………………………

CERTIFY ON BEHALF OF THE BIDDER THAT THE INFORMATION FURNISHED IN THIS DECLARATION IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 23 OF THE GENERAL CONDITIONS OF CONTRACT SHOULD THIS DECLARATION PROVE TO BE FALSE.

………………………………………  …………………………………………………
Signature  Date

………………………………………  …………………………………………………
Position  Name of bidder
PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2011

This preference form must form part of all bids invited. It contains general information and serves as a claim form for preference points for Broad-Based Black Economic Empowerment (B-BBEE) Status Level of Contribution.

NB: BEFORE COMPLETING THIS FORM, BIDDERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF B-BBEE, AS PRESCRIBED IN THE PREFERENTIAL PROCUREMENT REGULATIONS, 2011.

1. GENERAL CONDITIONS

1.1 The following preference point systems are applicable to all bids:
   - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
   - the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2 The value of this bid is estimated not to exceed R50 000 000 (all applicable taxes included) and therefore 80/20 preference point system shall be applicable.

1.3 Preference points for this bid shall be awarded for:
   (a) Price; and
   (b) B-BBEE Status Level of Contribution.

1.4 The maximum points for this bid are allocated as follows:

<table>
<thead>
<tr>
<th></th>
<th>POINTS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PRICE</strong></td>
<td>80</td>
</tr>
<tr>
<td><strong>B-BBEE STATUS LEVEL OF CONTRIBUTION</strong></td>
<td>20</td>
</tr>
<tr>
<td><strong>Total points for Price and B-BBEE must not exceed</strong></td>
<td>100</td>
</tr>
</tbody>
</table>

1.5 Failure on the part of a bidder to submit a B-BBEE Verification Certificate from a Verification Agency accredited by the South African Accreditation System (SANAS), or a Registered Auditor approved by the Independent Regulatory Board of Auditors (IRBA) or a sworn affidavit confirming annual turnover and level of black ownership in case of an EME and QSE together with the bid, will be interpreted to mean that preference points for B-BBEE status level of contribution are not claimed.

1.6 The purchaser reserves the right to require of a bidder, either before a bid is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the purchaser.

2. DEFINITIONS

(a) “all applicable taxes” includes value-added tax, pay as you earn, income tax, unemployment insurance fund contributions and skills development levies;

(b) “B-BBEE” means broad-based black economic empowerment as defined in section 1 of the Broad-Based Black Economic Empowerment Act;
(c) “B-BBEE status level of contributor” means the B-BBEE status received by a measured entity based on its overall performance using the relevant scorecard contained in the Codes of Good Practice on Black Economic Empowerment, issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act;

(d) “bid” means a written offer in a prescribed or stipulated form in response to an invitation by an organ of state for the provision of services, works or goods, through price quotations, advertised competitive bidding processes or proposals;

(e) “Broad-Based Black Economic Empowerment Act” means the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);

(f) “comparative price” means the price after the factors of a non-firm price and all unconditional discounts that can be utilized have been taken into consideration;

(g) “consortium or joint venture” means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract;

(h) “contract” means the agreement that results from the acceptance of a bid by an organ of state;

(i) “EME” means an Exempted Micro Enterprise as defines by Codes of Good Practice under section 9 (1) of the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);

(j) “Firm price” means the price that is only subject to adjustments in accordance with the actual increase or decrease resulting from the change, imposition, or abolition of customs or excise duty and any other duty, levy, or tax, which, in terms of the law or regulation, is binding on the contractor and demonstrably has an influence on the price of any supplies, or the rendering costs of any service, for the execution of the contract;

(k) “functionality” means the measurement according to predetermined norms, as set out in the bid documents, of a service or commodity that is designed to be practical and useful, working or operating, taking into account, among other factors, the quality, reliability, viability and durability of a service and the technical capacity and ability of a bidder;

(l) “non-firm prices” means all prices other than “firm” prices;

(m) “person” includes a juristic person;

(n) “QSE” means a Qualifying Small EEnterprise as defines by Codes of Good Practice under section 9 (1) of the Broad-Based Black Economic Empowerment Act, 2003 ( Act No. 53 of 2003);

(o) “rand value” means the total estimated value of a contract in South African currency, calculated at the time of bid invitations, and includes all applicable taxes and excise duties;

(p) “sub-contract” means the primary contractor’s assigning, leasing, making out work to, or employing, another person to support such primary contractor in the execution of part of a project in terms of the contract;

(q) “total revenue” bears the same meaning assigned to this expression in the Codes of Good Practice on Black Economic Empowerment, issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act and promulgated in the Government Gazette on 9 February 2007;

(r) “trust” means the arrangement through which the property of one person is made over or bequeathed to a trustee to administer such property for the benefit of another person; and

(s) “trustee” means any person, including the founder of a trust, to whom property is bequeathed in order for such property to be administered for the benefit of another person.
3. POINTS AWARDED FOR PRICE

3.1 THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

\[ Ps = 80 \left( 1 - \frac{Pt - P_{min}}{P_{min}} \right) \]

\[ Ps = 90 \left( 1 - \frac{Pt - P_{min}}{P_{min}} \right) \]

Where

- \( Ps \) = Points scored for comparative price of bid under consideration
- \( Pt \) = Comparative price of bid under consideration
- \( P_{min} \) = Comparative price of lowest acceptable bid

4. POINTS AWARDED FOR B-BBEE STATUS LEVEL OF CONTRIBUTION

4.1 In terms of Regulation 5 (2) and 6 (2) of the Preferential Procurement Regulations, preference points must be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

<table>
<thead>
<tr>
<th>B-BBEE Status Level of Contributor</th>
<th>Number of points (90/10 system)</th>
<th>Number of points (80/20 system)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>10</td>
<td>20</td>
</tr>
<tr>
<td>2</td>
<td>9</td>
<td>18</td>
</tr>
<tr>
<td>3</td>
<td>6</td>
<td>14</td>
</tr>
<tr>
<td>4</td>
<td>5</td>
<td>12</td>
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<tr>
<td>5</td>
<td>4</td>
<td>8</td>
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<tr>
<td>6</td>
<td>3</td>
<td>6</td>
</tr>
<tr>
<td>7</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>8</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Non-compliant contributor</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

5. BID DECLARATION

5.1 Bidders who claim points in respect of B-BBEE Status Level of Contribution must complete the following:

6. B-BBEE STATUS LEVEL OF CONTRIBUTOR CLAIMED IN TERMS OF PARAGRAPHS 1.4 AND 4.1

6.1 B-BBEE Status Level of Contributor: \( \ldots \ldots \) (maximum of 10 or 20 points)

(Points claimed in respect of paragraph 7.1 must be in accordance with the table reflected in paragraph 4.1 and must be substantiated by relevant proof of B-BBEE status level of contributor.)

7. SUB-CONTRACTING

7.1 Will any portion of the contract be sub-contracted?

(Tick applicable box)

(Tick applicable box)
7.1.1 If yes, indicate:

i) What percentage of the contract will be subcontracted…………………………………………………………%  
ii) The name of the sub-contractor………………………………………………………………………………………….

iii) The B-BBEE status level of the sub-contractor…………………………………………………………………………

iv) Whether the sub-contractor is an EME or QSE

(Tick applicable box)

v) Specify, by ticking the appropriate box, if subcontracting with an enterprise in terms of Preferential Procurement Regulations, 2017:

<table>
<thead>
<tr>
<th>Designated Group: An EME or QSE which is at last 51% owned by:</th>
<th>EME</th>
<th>QSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Black people</td>
<td>√</td>
<td></td>
</tr>
<tr>
<td>Black people who are youth</td>
<td></td>
<td>√</td>
</tr>
<tr>
<td>Black people who are women</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Black people with disabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Black people living in rural or underdeveloped areas or townships</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cooperative owned by black people</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Black people who are military veterans</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>OR</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Any EME</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Any QSE</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

8. DECLARATION WITH REGARD TO COMPANY/FIRM

8.1 Name of company/firm:..............................................................................................................................

8.2 VAT registration number:.............................................................................................................................

8.3 Company registration number:........................................................................................................................

8.4 TYPE OF COMPANY/ FIRM

☐ Partnership/Joint Venture / Consortium
☐ One person business/sole propriety
☐ Close corporation
Company

(Pty) Limited

[TICK APPLICABLE BOX]

8.5 DESCRIBE PRINCIPAL BUSINESS ACTIVITIES

………………………………………………………………………………………………………………………………………………
………………………………………………………………………………………………………………………………………………
………………………………………………………………………………………………………………………………………………
………………………………………………………………………………………………………………………………………………

8.6 COMPANY CLASSIFICATION

☐ Manufacturer
☐ Supplier
☐ Professional service provider
☐ Other service providers, e.g. transporter, etc.

[TICK APPLICABLE BOX]

8.7 Total number of years the company/firm has been in business:__________________________

8.8 I/we, the undersigned, who is / are duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the B-BBE status level of contribution indicated in paragraph 7 of the foregoing certificate, qualifies the company/ firm for the preference(s) shown and I / we acknowledge that:

i) The information furnished is true and correct;

ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;

iii) In the event of a contract being awarded as a result of points claimed as shown in paragraph 7, the contractor may be required to furnish documentary proof to the satisfaction of the purchaser that the claims are correct;

iv) If the B-BBEE status level of contribution has been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the purchaser may, in addition to any other remedy it may have –

(a) disqualify the person from the bidding process;

(b) recover costs, losses or damages it has incurred or suffered as a result of that person’s conduct;

(c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;

(d) restrict the bidder or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, from obtaining business from any organ of state for a period not exceeding 10 years, after the audi alteram partem (hear the other side) rule has been applied; and

(e) forward the matter for criminal prosecution.
DECLARATION OF BIDDER’S PAST SUPPLY CHAIN MANAGEMENT PRACTICES

1. This Standard Bidding Document must form part of all bids invited.

2. It serves as a declaration to be used by institutions in ensuring that when goods and services are being procured, all reasonable steps are taken to combat the abuse of the supply chain management system.

3. The bid of any bidder may be disregarded if that bidder, or any of its directors have:
   a. abused the institution’s supply chain management system;
   b. committed fraud or any other improper conduct in relation to such system; or
   c. failed to perform on any previous contract.

4. In order to give effect to the above, the following questionnaire must be completed and submitted with the bid.

<table>
<thead>
<tr>
<th>Item</th>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.1</td>
<td>Is the bidder or any of its directors listed on the National Treasury’s Database of Restricted Suppliers as companies or persons prohibited from doing business with the public sector? (Companies or persons who are listed on this Database were informed in writing of this restriction by the Accounting Officer/Authority of the institution that imposed the restriction after the audi alteram partem rule was applied). The Database of Restricted Suppliers now resides on the National Treasury’s website (<a href="http://www.treasury.gov.za">www.treasury.gov.za</a>) and can be accessed by clicking on its link at the bottom of the home page.</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>4.1.1</td>
<td>If so, furnish particulars:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4.2</td>
<td>Is the bidder or any of its directors listed on the Register for Tender Defaulters in terms of section 29 of the Prevention and Combating of Corrupt Activities Act (No 12 of 2004)? The Register for Tender Defaulters can be accessed on the National Treasury’s website (<a href="http://www.treasury.gov.za">www.treasury.gov.za</a>) by clicking on its link at the bottom of the home page.</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>4.2.1</td>
<td>If so, furnish particulars:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4.3</td>
<td>Was the bidder or any of its directors convicted by a court of law (including a court outside of the Republic of South Africa) for fraud or corruption during the past five years?</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>4.3.1</td>
<td>If so, furnish particulars:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4.4</td>
<td>Was any contract between the bidder and any organ of state terminated during the past five years on account of failure to perform on or comply with the contract?</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>4.4.1</td>
<td>If so, furnish particulars:</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

SBD 8

CERTIFICATION

I, THE UNDERSIGNED (FULL NAME)…………………………………………………………………
CERTIFY THAT THE INFORMATION FURNISHED ON THIS DECLARATION FORM IS TRUE AND CORRECT.

I ACCEPT THAT, IN ADDITION TO CANCELLATION OF A CONTRACT, ACTION MAY BE TAKEN AGAINST ME SHOULD THIS DECLARATION PROVE TO BE FALSE.

…………………………………………………….. ………………………………………
Signature Date

…………………………………………………….. ………………………………………
Position Name of Bidder
CERTIFICATE OF INDEPENDENT BID DETERMINATION

1. This Standard Bidding Document (SBD) must form part of all bids¹ invited.

2. Section 4 (1) (b) (iii) of the Competition Act No. 89 of 1998, as amended, prohibits an agreement between, or concerted practice by, firms, or a decision by an association of firms, if it is between parties in a horizontal relationship and if it involves collusive bidding (or bid rigging).² Collusive bidding is a pe se prohibition meaning that it cannot be justified under any grounds.

3. Treasury Regulation 16A9 prescribes that accounting officers and accounting authorities must take all reasonable steps to prevent abuse of the supply chain management system and authorizes accounting officers and accounting authorities to:
   a. disregard the bid of any bidder if that bidder, or any of its directors have abused the institution’s supply chain management system and or committed fraud or any other improper conduct in relation to such system.
   b. cancel a contract awarded to a supplier of goods and services if the supplier committed any corrupt or fraudulent act during the bidding process or the execution of that contract.

4. This SBD serves as a certificate of declaration that would be used by institutions to ensure that, when bids are considered, reasonable steps are taken to prevent any form of bid-rigging.

5. In order to give effect to the above, the attached Certificate of Bid Determination (SBD 9) must be completed and submitted with the bid:

¹ Includes price quotations, advertised competitive bids, limited bids and proposals.

² Bid rigging (or collusive bidding) occurs when businesses, that would otherwise be expected to compete, secretly conspire to raise prices or lower the quality of goods and / or services for purchasers who wish to acquire goods and / or services through a bidding process. Bid rigging is, therefore, an agreement between competitors not to compete.
CERTIFICATE OF INDEPENDENT BID DETERMINATION

I, the undersigned, in submitting the accompanying bid:

________________________________________________________________________

(Bid Number and Description)

in response to the invitation for the bid made by:

____________________________________________________________________________

(Name of Institution)

do hereby make the following statements that I certify to be true and complete in every respect:

I certify, on behalf of:_______________________________________________________ that:

(Name of Bidder)

1. I have read and I understand the contents of this Certificate;
2. I understand that the accompanying bid will be disqualified if this Certificate is found not to be true and complete in every respect;
3. I am authorized by the bidder to sign this Certificate, and to submit the accompanying bid, on behalf of the bidder;
4. Each person whose signature appears on the accompanying bid has been authorized by the bidder to determine the terms of, and to sign the bid, on behalf of the bidder;
5. For the purposes of this Certificate and the accompanying bid, I understand that the word “competitor” shall include any individual or organization, other than the bidder, whether or not affiliated with the bidder, who:

    (a) has been requested to submit a bid in response to this bid invitation;
    (b) could potentially submit a bid in response to this bid invitation, based on their qualifications, abilities or experience; and
    (c) provides the same goods and services as the bidder and/or is in the same line of business as the bidder.
6. The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However communication between partners in a joint venture or consortium\(^3\) will not be construed as collusive bidding.

7. In particular, without limiting the generality of paragraphs 6 above, there has been no consultation, communication, agreement or arrangement with any competitor regarding:
   \(\text{(a)}\) prices;
   \(\text{(b)}\) geographical area where product or service will be rendered (market allocation);
   \(\text{(c)}\) methods, factors or formulas used to calculate prices;
   \(\text{(d)}\) the intention or decision to submit or not to submit, a bid;
   \(\text{(e)}\) the submission of a bid which does not meet the specifications and conditions of the bid; or
   \(\text{(f)}\) bidding with the intention not to win the bid.

8. In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications and conditions or delivery particulars of the products or services to which this bid invitation relates.

9. The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.

10. I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

\(^3\) Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

..................................................................................................................

Signature
Date

..................................................................................................................

Position Name of Bidder
Annexure H

certified copies of all relevant CIPC registration documents listing all members with percentages, in the case of a close corporation
Annexure I

certified copies of the latest share certificates of all relevant companies
Annexure K

Supporting documents to their responses to the Qualifying Criteria and Evaluation Criteria.
PLEASE NOTE THAT ALL BIDDERS ARE REQUIRED TO READ THROUGH THE GENERAL CONDITIONS OF CONTRACT PRESCRIBED BY THE NATIONAL TREASURY. SUCH GENERAL CONDITIONS OF CONTRACT CAN BE ACCESSED ON THE NATIONAL TREASURY WEBSITE.

PLEASE NOTE FURTHER THAT ALL BIDDERS MUST ENSURE THAT THEY ARE WELL ACQUINTED WITH THE RIGHTS AND OBLIGATIONS OF ALL PARTIES INVOLVED IN DOING BUSINESS WITH GOVERNMENT.

NOTE: All Bidders are required to confirm (Tick applicable box) below:

<table>
<thead>
<tr>
<th>Item</th>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is the Bidder familiar with the General Conditions of Contract prescribed by the National Treasury?</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
CSD Registration Summary Report

REGISTRATION ON THE CENTRAL SUPPLIER DATABASE (CSD) SITE OF THE NATIONAL TREASURY IS A COMPULSORY REQUIREMENT FOR A BIDDER TO CONDUCT BUSINESS WITH THE DBSA. THE ONUS IS ON EACH BIDDER TO REGISTER ON THE CSD SITE AND PROVIDE PROOF OF REGISTRATION ON THE CSD SITE IN THE FORM OF A REPORT AS PRESCRIBED IN THIS ANNEXURE.